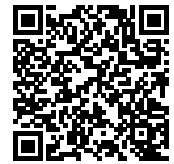


Managing for Sustainability (ICCS4006) (N14152)

[View Online](#)

Accountability - Stakeholder Engagement Standards AA1000ses: (n.d.).
<http://www.accountability.org/standards/>

Asmus, PeterCauley, HankMaroney, Katharine. (n.d.). Turning CONFLICT into COOPERATION. *Stanford Social Innovation Review*, 4(3), 52–61.
<http://search.proquest.com/docview/217167072/566EA9842444CFDPQ/18?accountid=8018>

Austin, J. E., & Seitanidi, M. M. (2012a). Collaborative Value Creation: A Review of Partnering Between Nonprofits and Businesses: Part I. Value Creation Spectrum and Collaboration Stages. *Nonprofit and Voluntary Sector Quarterly*, 41(5), 726–758.
<https://doi.org/10.1177/0899764012450777>

Austin, J. E., & Seitanidi, M. M. (2012b). Collaborative Value Creation: A Review of Partnering Between Nonprofits and Businesses. Part 2: Partnership Processes and Outcomes. *Nonprofit and Voluntary Sector Quarterly*, 41(6), 929–968.
<https://doi.org/10.1177/0899764012454685>

Azapagic, A. (2003). Systems Approach to Corporate Sustainability. *Process Safety and Environmental Protection*, 81(5), 303–316. <https://doi.org/10.1205/095758203770224342>

Banerjee, S. B. (2011). Embedding Sustainability Across the Organization: A Critical Perspective. *Academy of Management Learning & Education*, 10(4), 719–731.
<https://doi.org/10.5465/amle.2010.0005>

Baumgärtner, S., & Quaas, M. (2010). What is sustainability economics? *Ecological Economics*, 69(3), 445–450. <https://doi.org/10.1016/j.ecolecon.2009.11.019>

Bies, R. J., Bartunek, J. M., Fort, T. L., & Zald, M. N. (2007). CORPORATIONS AS SOCIAL CHANGE AGENTS: INDIVIDUAL, INTERPERSONAL, INSTITUTIONAL, AND ENVIRONMENTAL DYNAMICS. *Academy of Management Review*, 32(3), 788–793.
<https://doi.org/10.5465/AMR.2007.25275515>

Clarke, A., & Fuller, M. (2010). Collaborative Strategic Management: Strategy Formulation and Implementation by Multi-Organizational Cross-Sector Social Partnerships. *Journal of Business Ethics*, 94(S1), 85–101. <https://doi.org/10.1007/s10551-011-0781-5>

Coombs, W. T. (2007). Protecting Organization Reputations During a Crisis: The Development and Application of Situational Crisis Communication Theory. *Corporate Reputation Review*, 10(3), 163–176. <https://doi.org/10.1057/palgrave.crr.1550049>

Coombs, W. T., & Holladay, S. J. (2008). Comparing apology to equivalent crisis response strategies: Clarifying apology's role and value in crisis communication. *Public Relations Review*, 34(3), 252–257. <https://doi.org/10.1016/j.pubrev.2008.04.001>

Dahan, N. M., Doh, J. P., Oetzel, J., & Yaziji, M. (2010). Corporate-NGO Collaboration: Co-creating New Business Models for Developing Markets. *Long Range Planning*, 43(2–3), 326–342. <https://doi.org/10.1016/j.lrp.2009.11.003>

Delmas, M., & Blass, V. D. (2010). Measuring corporate environmental performance: the trade-offs of sustainability ratings. *Business Strategy and the Environment*, 19(4), 245–260. <https://doi.org/10.1002/bse.676>

Dowler, E. A., & O'Connor, D. (2012). Rights-based approaches to addressing food poverty and food insecurity in Ireland and UK. *Social Science & Medicine*, 74(1), 44–51. <https://doi.org/10.1016/j.socscimed.2011.08.036>

Dyllick, ThomasHockerts, Kai. (n.d.). Beyond the business case for corporate sustainability. *Business Strategy and the Environment*, 11(2). <http://search.proquest.com/docview/213772392?OpenUrlRefId=info:xri/sid:primo&accountid=8018>

Elena Windolph, SarahSchaltegger, StefanHerzig, Christian. (2014). Implementing corporate sustainability: What drives the application of sustainability management tools in Germany? *Sustainability Accounting, Management and Policy Journal*, 5(4), 378–404. <http://search.proquest.com/docview/1633971170?OpenUrlRefId=info:xri/sid:primo&accountid=8018>

Epstein, M. J., & Roy, M.-J. (2001). Sustainability in Action: Identifying and Measuring the Key Performance Drivers. *Long Range Planning*, 34(5), 585–604. [https://doi.org/10.1016/S0024-6301\(01\)00084-X](https://doi.org/10.1016/S0024-6301(01)00084-X)

Epstein, MarcJBuhovac, Adriana RejcYuthas, Kristi. (n.d.). Implementing Sustainability: THE ROLE OF LEADERSHIP AND ORGANIZATIONAL CULTURE. *Strategic Finance*, 91(10), 41–47. <http://search.proquest.com/docview/229765119/E6017F0DCC924886PQ/13?accountid=8018>

Fassin, Yves. (n.d.). The Stakeholder Model Refined. *Journal of Business Ethics*, 84(1), 113–135. <http://search.proquest.com/docview/198115729?OpenUrlRefId=info:xri/sid:primo&accountid=8018>

Food waste reduction | WRAP UK. (n.d.). <http://www.wrap.org.uk/food-waste-reduction>

Freeman, R. E. (2010). Chapter 3, Stakeholder Management: Framework and Philosophy, Strategic Management. In *Strategic management: a stakeholder approach*. Cambridge University Press. <https://doi.org/10.1017/CBO9781139192675>

Garvare, R., & Johansson, P. (2010). Management for sustainability – A stakeholder theory. *Total Quality Management & Business Excellence*, 21(7), 737–744. <https://doi.org/10.1080/14783363.2010.483095>

Gasparatos, A., & Scolobig, A. (2012). Choosing the most appropriate sustainability

assessment tool. *Ecological Economics*, 80, 1–7.
<https://doi.org/10.1016/j.ecolecon.2012.05.005>

Hart, S. L. (1997). Beyond Greening: Strategies for a Sustainable World. *Harvard Business Review*, 75(1), 6–76.
<https://hbr.org/1997/01/beyond-greening-strategies-for-a-sustainable-world>

Hart, S. L., & Sharma, S. (2004). Engaging fringe stakeholders for competitive imagination. *Academy of Management Executive*, 18(1), 7–18.
<https://doi.org/10.5465/AME.2004.12691227>

HAUGH, H. M., & TALWAR, A. (2010). How Do Corporations Embed Sustainability Across the Organization? *Academy of Management Learning & Education*, 9(3), 384–396.
<https://doi.org/10.5465/AMLE.2010.53791822>

Hollender, J. (n.d.). Net Positive: The Future of Sustainable Business | Stanford Social Innovation Review. *Stanford Social Innovation Review*.
https://ssir.org/articles/entry/net_positive_the_future_of_sustainable_business#

Holzer, B. (2007). Turning Stakeseekers Into Stakeholders: A Political Coalition Perspective on the Politics of Stakeholder Influence. *Business & Society*, 47(1), 50–67.
<https://doi.org/10.1177/0007650307306341>

Hopkins, Michael S Townend, Andrew Khayat, Zayna Balagopal, Balu Reeves, Martin. (n.d.). The Business of Sustainability: What It Means To Managers Now. *MIT Sloan Management Review*, 51(1), 20–26.
<http://search.proquest.com/docview/224973340?OpenUrlRefId=info:xri/sid:primo&accountid=8018>

Jeff Frooman. (1999). Stakeholder Influence Strategies. *The Academy of Management Review*, 24(2), 191–205.
http://www.jstor.org/stable/259074?seq=1#page_scan_tab_contents

Jin, Y., Liu, B. F., & Austin, L. L. (2014). Examining the Role of Social Media in Effective Crisis Management. *Communication Research*, 41(1), 74–94.
<https://doi.org/10.1177/0093650211423918>

Kaptein, M., & Van Tulder, R. (2003). Toward Effective Stakeholder Dialogue. *Business and Society Review*, 108(2), 203–224. <https://doi.org/10.1111/1467-8594.00161>

Lawrence, A. T. (n.d.). Chapter 9 - The Drivers of Stakeholder Engagement: Reflections on the Case of Royal Dutch/Shell. In *Unfolding Stakeholder Thinking: Theory, Responsibility and Engagement* (pp. 185–199). Greenleaf Publishing in association with GSE Research.
<http://www.ingentaconnect.com/content/9781909493285>

Le Ber, M. J., & Branzei, O. (2010a). (Re)Forming Strategic Cross-Sector Partnerships: Relational Processes of Social Innovation. *Business & Society*, 49(1), 140–172.
<https://doi.org/10.1177/0007650309345457>

Le Ber, M. J., & Branzei, O. (2010b). Towards a critical theory of value creation in cross-sector partnerships. *Organization*, 17(5), 599–629.
<https://doi.org/10.1177/1350508410372621>

Livingstone, N. (2015). The Hunger Games: Food poverty and politics in the UK. *Capital & Class*, 39(2), 188-195. <https://doi.org/10.1177/0309816815576737>

Lovins, A. B., Lovins, L. H., & Hawken, P. (2007). A Road Map for Natural Capitalism. *Harvard Business Review*, 85(7-8), 172-183.
<https://hbr.org/2007/07/a-road-map-for-natural-capitalism>

Lunenburg, F. C. (2010). Managing Change: The Role of the Change Agent. *International Journal of Management, Business and Administration*, 13(1), 1-6.
https://naaee.org/sites/default/files/lunenburg_fred_c._managing_change_the_role_of_change_agent_ijmba_v13_n1_2010.pdf

Magis, K., & Shinn, C. (6 C.E.). Chapter 2 - Emergent Principles of Social Sustainability. In *Understanding the Social Dimension of Sustainability* (Routledge Studies in Development). Routledge; 1 edition.
https://www.amazon.co.uk/Understanding-Dimension-Sustainability-Routledge-Development/dp/0415536677/ref=sr_1_2?ie=UTF8&qid=1494850997&sr=8-2&keywords=Understanding+the+Social+Dimension+of+Sustainability

Mathur, V. N., Price, A. D. F., & Austin, S. (2008). Conceptualizing stakeholder engagement in the context of sustainability and its assessment. *Construction Management and Economics*, 26(6), 601-609. <https://doi.org/10.1080/01446190802061233>

Muthuri, J. N., Chapple, W., & Moon, J. (2009). An Integrated Approach to Implementing 'Community Participation' in Corporate Community Involvement: Lessons from Magadi Soda Company in Kenya. *Journal of Business Ethics*, 85(S2), 431-444.
<https://doi.org/10.1007/s10551-008-9739-7>

Ness, B., Urbel-Piirsalu, E., Anderberg, S., & Olsson, L. (2007). Categorising tools for sustainability assessment. *Ecological Economics*, 60(3), 498-508.
<https://doi.org/10.1016/j.ecolecon.2006.07.023>

Nidumolu, Ram1 ram@innovastrat.comPrahalad, C. K.2,3 ckp@bus.umich.eduRangaswami, M. R.4,5 mr@sandhill.com. (2009). The publisher offers limited access to this article. The full text cannot be printed or saved.WHY SUSTAINABILITY IS NOW THE KEY DRIVER OF INNOVATION. (cover story). *Harvard Business Review*, 87 (Issue 9), 56-64.
<http://search.ebscohost.com/login.aspx?direct=true&db=buh&AN=43831035&site=ehost-live>

Noel M. Tichy, Michael L. Tushman and Charles Fombrun. (1979). Social Network Analysis for Organizations. *The Academy of Management Review*, 4(4), 507-519.
http://www.jstor.org/stable/257851?seq=1#page_scan_tab_contents

Nutz, N., & Sievers, M. (n.d.). A Rough Guide to Value Chain Development: How to Create Employment and Improve Working Conditions in Targeted Sectors.
http://www.ilo.org/empent/areas/value-chain-development-vcd/WCMS_366005/lang--en/index.htm

Ostrom, E. (2009). A General Framework for Analyzing Sustainability of Social-Ecological Systems. *Science*, 325(5939), 419-422. <https://doi.org/10.1126/science.1172133>

- PACHE, A.-C., & SANTOS, F. (2010). WHEN WORLDS COLLIDE: THE INTERNAL DYNAMICS OF ORGANIZATIONAL RESPONSES TO CONFLICTING INSTITUTIONAL DEMANDS. *Academy of Management Review*, 35(3), 455–476. <https://doi.org/10.5465/AMR.2010.51142368>
- Perrini, F., & Tencati, A. (2006). Sustainability and stakeholder management: the need for new corporate performance evaluation and reporting systems. *Business Strategy and the Environment*, 15(5), 296–308. <https://doi.org/10.1002/bse.538>
- Porter, M. E., & van der Linde, C. (1995). Green and Competitive: Ending the Stalemate. *Harvard Business Review*, 73(5), 120–134.
<https://hbr.org/1995/09/green-and-competitive-ending-the-stalemate>
- Raising Our Game: Can We Sustain Globalization. (2007).
<http://sustainability.com/our-work/reports/raising-our-game/>
- RBS USA: Embed and support sustainable thinking across the business. (26 C.E.).
<https://www.youtube.com/watch?v=6TDRk9re1mQ&feature=youtu.be>
- Ronald K. Mitchell, Bradley R. Agle and Donna J. Wood. (1997). Toward a Theory of Stakeholder Identification and Salience: Defining the Principle of Who and What Really Counts. *The Academy of Management Review*, 22(4), 853–886.
http://www.jstor.org/stable/259247?seq=1#page_scan_tab_contents
- Schaltegger, S., Freund, F. L., & Hansen, E. G. (2012). Business cases for sustainability: the role of business model innovation for corporate sustainability. *International Journal of Innovation and Sustainable Development*, 6(2). <https://doi.org/10.1504/IJISD.2012.046944>
- Sharifi, A., & Murayama, A. (2013). A critical review of seven selected neighborhood sustainability assessment tools. *Environmental Impact Assessment Review*, 38, 73–87.
<https://doi.org/10.1016/j.eiar.2012.06.006>
- Strand, Robert. (n.d.). Strategic Leadership of Corporate Sustainability. *Journal of Business Ethics*, 123(4), 687–706.
<http://search.proquest.com/docview/1558286107?OpenUrlRefId=info:xri/sid:primo&accountid=8018>
- Stubbs, W., & Cocklin, C. (2008). Conceptualizing a 'Sustainability Business Model'. *Organization & Environment*, 21(2), 103–127. <https://doi.org/10.1177/1086026608318042>
- Timothy J. Rowley. (1997). Moving beyond Dyadic Ties: A Network Theory of Stakeholder Influences. *The Academy of Management Review*, 22(4), 887–910.
http://www.jstor.org/stable/259248?seq=1#page_scan_tab_contents
- United Nations. (n.d.). After the Signature – A Guide to Engagement in the Global Compact | UN Global Compact. <https://www.unglobalcompact.org/library/241>
- Upham, P. (2000). An assessment of The Natural Step theory of sustainability. *Journal of Cleaner Production*, 8(6), 445–454. [https://doi.org/10.1016/S0959-6526\(00\)00012-3](https://doi.org/10.1016/S0959-6526(00)00012-3)
- White, Peter. (2009). Building a sustainability strategy into the business. *Corporate*

Governance, 9(4), 386–394.

<http://search.proquest.com/docview/207991635?OpenUrlRefId=info:xri/sid:primo&accountid=8018>

Wilson, Mel. (n.d.). Corporate sustainability: What is it and where does it come from? Ivey Business Journal Online.

<http://search.proquest.com/docview/216184754/B8C083C33D9140B1PQ/4?accountid=8018>